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To Whom It May Concern:

It is my sincere pleasure to recommend Dr. David Bakken as a consultant in Internet and distributed computing. Prof. Bakken is universally recognized as a thought leader in this area, both as a researcher and practitioner.

I have known David for many years, first through his work at BBN on quality-of-service aware middleware, later through his work on voting schemes for reliable distributed software. He has visited HP Labs three times, gave seminars presenting different applied research systems he leads, and made very strong positive impressions on many of our staff. In the academic community, David is considered a world-wide leading expert in the area of distributed software. David is known to be a hands-on researcher with an inclination to building large systems, which provides him with unique practical insights.

In addition to his academic credentials, David has a rich variety of excellent contacts and interactions with industry partners, including his work with start-up TriGeo Network Security. David's broad interests and understanding in combination with a deep knowledge in his area of expertise make him an excellent consultant for any company with Internet or distributed computing products or infrastructure.

Sincerely,

Aad van Moorsel, Ph. D.

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