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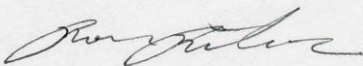
To Whom It May Concern:

Dave Bakken worked with me at the Boeing Flight Simulation Center at Renton, Washington from 1985 through 1987. One of his major projects was to develop a tool called DataFlow. At the time the Simulation lab was upgrading the computing equipment from single processors to multi-processors. The multi-processors had some memory shared between the processors and processes, and memory assigned to individual processes. DataFlow was designed to analyze the data communication between user defined sets of modules, so that these specified modules could be placed in UNIX processes. The processes communicated to other processes through shared memory. The tool Dave designed and developed had far more capability than was expected by most of the Simulation Engineers. The tool is still maintained, even though the project it was developed for was completed several years ago. Dave was also a good source of both UNIX and C information.

Dave is very talented facilitator. He quickly understands the "big picture" and he has demonstrated to me his ability to suggest insights from computer research projects that initially didn't seem to offer any information for my project.

I have kept in close contact with Dave since he left Boeing. I have spent time a couple of weeks with him at Fault-Tolerant conferences and workshops, and I sponsored a couple of seminars at Boeing where he talked about CORBA and his work on Quality of Service.

I retired from Boeing 5/1/2000 where I was a Principle Software Engineer. Boeing's policy is to not allow current employees to provide reference letters.



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