



HEADQUARTERS UNITED STATES MILITARY ACADEMY
OFFICE OF THE COMMANDANT OF CADETS
WEST POINT, NEW YORK 10996

22 December 1981

TO WHOM IT MAY CONCERN

I consider David E. Bakken to possess the traits of leadership we seek to develop at the Military Academy. Had he not suffered a chronic back injury, he would doubtless be a leader in the graduating class today.

Our observation of David at West Point established that he is a bright, logical thinker, able to grasp difficult concepts easily and to transfer that knowledge to unfamiliar situations. He is an aggressive, hard worker, who demonstrates a high degree of discipline in all aspects of his life. His excellent academic record attests to his thorough approach to every task and his constant effort to attain academic excellence.

David is a natural leader who makes friends easily and communicates particularly well. His integrity and sense of duty are above reproach. Persons considering his qualifications for academic programs or for employment should regard him as an exceptional candidate.

A handwritten signature in dark ink, reading "Joseph P. Franklin".

JOSEPH P. FRANKLIN
Brigadier General, USA
Commandant of Cadets